



NOTTINGHAM CITY COUNCIL
OVERVIEW AND SCRUTINY COMMITTEE

Date: Wednesday 10 January 2018

Time: 2.00 pm

Place: Ground Floor Committee Room - Loxley House, Station Street, Nottingham, NG2 3NG

Councillors are requested to attend the above meeting to transact the following business

Corporate Director for Strategy and Resources

Senior Governance Officer: Laura Wilson **Direct Dial:** 0115 8764301

- | | | |
|----------|--|---------|
| 1 | APOLOGIES FOR ABSENCE | |
| 2 | DECLARATIONS OF INTERESTS | |
| 3 | MINUTES
To confirm the minutes of the meeting held on 6 December 2017 | 3 - 8 |
| 4 | DISCUSSION WITH THE PORTFOLIO HOLDER FOR PLANNING, HOUSING AND HERITAGE
Report of the Head of Legal and Governance | 9 - 10 |
| 5 | CRIME AND POLICING IN NOTTINGHAM
Report of the Head of Legal and Governance | 11 - 22 |
| 6 | WORK PROGRAMME
Report of the Head of Legal and Governance | 23 - 26 |

IF YOU NEED ANY ADVICE ON DECLARING AN INTEREST IN ANY ITEM ON THE AGENDA, PLEASE CONTACT THE GOVERNANCE OFFICER SHOWN ABOVE, IF POSSIBLE BEFORE THE DAY OF THE MEETING

CITIZENS ATTENDING MEETINGS ARE ASKED TO ARRIVE AT LEAST 15 MINUTES BEFORE THE START OF THE MEETING TO BE ISSUED WITH VISITOR BADGES

CITIZENS ARE ADVISED THAT THIS MEETING MAY BE RECORDED BY MEMBERS OF THE PUBLIC. ANY RECORDING OR REPORTING ON THIS MEETING SHOULD

TAKE PLACE IN ACCORDANCE WITH THE COUNCIL'S POLICY ON RECORDING AND REPORTING ON PUBLIC MEETINGS, WHICH IS AVAILABLE AT WWW.NOTTINGHAMCITY.GOV.UK. INDIVIDUALS INTENDING TO RECORD THE MEETING ARE ASKED TO NOTIFY THE GOVERNANCE OFFICER SHOWN ABOVE IN ADVANCE.

NOTTINGHAM CITY COUNCIL

OVERVIEW AND SCRUTINY COMMITTEE

MINUTES of the meeting held at Loxley House, Nottingham on 6 December 2017 from 2.00 pm - 3.34 pm

Membership

Present

Councillor Anne Peach (Vice Chair)
Councillor Azad Choudhry
Councillor Mohammed Ibrahim
Councillor Patience Uloma Ifediora

Absent

Councillor Jim Armstrong
Councillor Brian Parbutt
Councillor Josh Cook
Councillor Sue Johnson
Councillor Gul Nawaz Khan
Councillor Ginny Klein
Councillor Carole McCulloch
Councillor Jackie Morris
Councillor Mohammed Saghir
Councillor Marcia Watson

Colleagues, partners and others in attendance:

Councillor Dave Trimble - Portfolio Holder for Leisure and Culture
Craig Lane - Head of Business Development and Commercial Innovation
Laura Wilson - Senior Governance Officer
Phil Wye - Constitutional Services Officer

34 CHANGE TO MEMBERSHIP

RESOLVED to note the appointment of Councillor Jim Armstrong to the Committee.

35 APOLOGIES FOR ABSENCE

Councillor Josh Cook – other council business
Councillor Sue Johnson – other council business
Councillor Gul Nawaz Khan – leave
Councillor Ginny Klein – personal
Councillor Jackie Morris – personal
Councillor Brian Parbutt – personal
Councillor Mohammed Saghir – personal
Councillor Marcia Watson - personal

36 DECLARATIONS OF INTERESTS

None.

37 MINUTES

The minutes of the meeting held on 8 November 2017 were confirmed as a correct record and signed by the Chair.

38 DISCUSSION WITH THE PORTFOLIO HOLDER FOR LEISURE AND CULTURE

Councillor Dave Trimble, Portfolio Holder for Leisure and Culture, updated the Committee on his red and amber Council Plan priorities, budget challenges, and successes. Councillor Trimble highlighted the following:

Red and amber Council Plan priorities

- (a) the only red Council Plan priority is on rejuvenating Nottingham Castle and developing the Castle Quarter as a major national heritage attraction. All other priorities are green;
- (b) further funding is required for the redevelopment of Nottingham Castle, although the majority has been secured. £6.1m is still required through the Nottingham Castle Trust and other sources;
- (c) tender prices for construction are due back in January and once these are available the project will have more certainty;

Budget challenges

- (d) the service charge for Victoria Market was increased in 2014 from £60,000 to £380,000 which was an increase of 600%. This was not all passed onto traders by the Council but the charges were increased by 15%;
- (e) other markets across the city are doing well and increasing, but markets generally are in decline due to the increase of convenience supermarkets and lack of interaction with younger people;
- (f) there has been a strong events programme over the past 3 years, funded by the Good to Great programme but this funding concludes in 2017/18. The Council aims to continue a strong events programme whilst seeking to deliver it in different ways and commercialise;
- (g) security and safety costs are a pressure in light of recent increased terrorist threats on streets and at event locations;

Successes

- (h) Nottingham is on target to become the fastest growing city for disability sports, with a 2% year on year increase in attendance by disabled users. All leisure centres are CredAble approved;
- (i) Nottingham has the highest number of Green Flag Award winning sites in the country, and this may increase as 37 sites are to be submitted for Green Flag awards in 2018;

- (j) 14 play areas across the city have been refurbished to a high standard, against a target of 15 by 2018/19, with 2 more in progress;
- (k) there has been a strong programme of national, international and city-wide events this year, which have been very successful and attracted many visitors;
- (l) architects have been engaged to produce a new Central Library. This is currently at the feasibility stage, and will move to consultation soon. It is proposed that the library will be on one of two possible identified sites.

The following points were raised during the discussion which followed:

- (m) although there is a shortfall in funding for the castle project, it is expected that the Trust and Council will be able to raise the amount required. Regional and national funds will be explored next year. Not all of the funding is required for work to begin;
- (n) 80% of leisure centres nationally have been transferred to trusts but this is something that has been avoided in Nottingham to date. The leisure centres in Nottingham do very well and are highly respected, as they try to offer more than private centres would;
- (o) the Council is trying to protect libraries by including them in joint service centres. Some new libraries are opening and others have closed in a rationalisation programme;
- (p) a new markets manager has been recently appointed, and market traders are regularly consulted on issues and changes;
- (q) if targets are not met at for the castle project, the scheme will have to be financially re-engineered or re-tendered but will still proceed;
- (r) libraries and parks have a strong social benefit and it is important that the Council continues to support them despite funding cuts. Nottingham is fortunate as it owns facilities such as theatres which generate income;
- (s) the beer festival will be moving away from the castle during redevelopment, but the Castle Trust is keen for it to come back once the works have finished.

RESOLVED to thank Councillor Trimble for the information provided.

39 COMMERCIALISM

Craig Lane, Head of Business Development and Commercial Innovation, gave a presentation on commercialisation at Nottingham City Council, highlighting the following:

- (a) being more commercial is important to:
 - reduce cuts to frontline services;
 - make sure of a fair salary for a fair day's work for Nottingham City;
 - ensure quality of service for traded services;

- have no pressure to reduce costs and pay dividends to shareholders;
 - keep children fed with at least one substantial meal a day at Nottingham City schools;
- (b) the four main options for commercialism are to outsource or commission services, go into a joint venture with a commercial partner, trade through a new company or commercially develop the Council's existing services. It is important to carefully consider which of these options is most suitable as often commercially developing the Council's own services delivers better value for money than outsourcing;
- (c) in order to commercially develop the Council's services, the Business Development and Commercial Innovation Team will develop in-depth business reviews and create targeted action-plans. Every business unit has a 5 year growth plan with goals, to make sure that they are fit for the future;
- (d) a new Salesforce Customer Relation Management system has been developed which collates all customer information in one place, so that you can see who the most important customers are and to keep details up to date;
- (e) further options for commercial growth include bids for additional work, joint service reviews with other local authorities, opportunities through the Metro Strategy with Derby, new business acquisitions and mergers. Additional work will only be agreed if there is capacity to take it on and still undertake statutory duties;

The following points were raised during the discussion which followed:

- (f) with some services it is difficult to compete on price with the private sector so the Council must make sure that the quality of its service remains high;
- (g) rates of return on investments are critical, and a usual expectation is that a service will begin to make a profit after 2.5-3 years. Interest is factored into this;
- (h) people trust the Council's name when using services and know that they will be reliable;
- (i) a marketing manager has been brought in from the private sector as traditional marketing skills in the Council are not geared towards commercialisation. The team now works well together, with a successful blend of skills;
- (j) Nottingham is seen nationally as a leader in the commercialisation agenda, but there is still more work to be done.

RESOLVED to thank Craig for the information provided.

40 FLY-TIPPING IN NOTTINGHAM

Laura Wilson, Senior Governance Officer, introduced the report concluding the review of how the Council's waste services work together to combat fly-tipping in Nottingham.

RESOLVED that the Head of Waste Management, and Head of Street Scene and Grounds Maintenance

- (1) work with Area Committees to discuss individual ward needs/issues in regard to waste management, and ascertain how/if ward budgets could contribute to specific projects within the wards;**
- (2) investigate possible ways of data sharing between all relevant services to ensure that issues are reported and dealt with;**
- (3) provide a response to the recommendations at the March 2018 meeting of the Committee.**

41 WORK PROGRAMME

Laura Wilson, Senior Governance Officer, introduced a report setting out the Committee's work programme for 2017/18.

RESOLVED to note the report.

42 JANUARY 2018 MEETING DATE

RESOLVED to change the date of the next meeting from 3 January 2018 to 10 January 2018.

This page is intentionally left blank

OVERVIEW AND SCRUTINY COMMITTEE
10 JANUARY 2018
DISCUSSION WITH THE PORTFOLIO HOLDER FOR PLANNING, HOUSING AND HERITAGE
REPORT OF HEAD OF LEGAL AND GOVERNANCE

1 Purpose

- 1.1 To hear from the Portfolio Holder for Planning, Housing and Heritage on her red and amber Council Plan priorities, and budget challenges.

2 Action required

- 2.1 To use the information received at the meeting from Councillor Jane Urquhart, Portfolio Holder for Planning, Housing and Heritage, to inform questioning and identify potential areas for future scrutiny.

3 Background information

- 3.1 On 9 November 2015 the Council Plan was formally approved by full Council, and guides the Council's services and approach to support the delivery of its key priorities for the city until 2019.
- 3.2 The Council Plan 2015-19 identifies the following for Councillor Jane Urquhart:
- aims over the 4 years covered by the Plan:
 - enable Nottingham residents to have access to a high standard of accommodation, whether renting or buying;
 - respond to the increasing pressure on the housing market by building a substantial number of high quality, new affordable homes;
 - plan, encourage and develop the Waterside between Trent Bridge and Colwick Park for housing use;
 - the key things that will be done are:
 - build 2,500 new houses that Nottingham people can afford to rent or buy;
 - create a comprehensive city-wide licensing scheme for all private rented accommodation to drive up standards and protect tenants across the city;
 - work with Housing Associations to improve the quality of their housing and repairs service and, if necessary, take on the management of rented properties needing improvement to their maintenance standards.

4 List of attached information

- 4.1 None.

5 Background papers, other than published works or those disclosing exempt or confidential information

5.1 None.

6 Published documents referred to in compiling this report

6.1 Council Plan 2015-19.

7 Wards affected

7.1 All.

8 Contact information

8.1 Laura Wilson
Senior Governance Officer
0115 8764301
laura.wilson@nottinghamcity.gov.uk

OVERVIEW AND SCRUTINY COMMITTEE
10 JANUARY 2018
CRIME AND POLICING IN NOTTINGHAM
REPORT OF HEAD OF LEGAL AND GOVERNANCE

1 Purpose

- 1.1 To review the work done to combat crime in the city.

2 Action required

- 2.1 To consider the information provided at the meeting to identify areas for potential future scrutiny.

3 Background information

- 3.1 At its meeting in December 2017 the Committee decided to add crime and policing to the work programme for its January meeting to look at the recent increase in crime and the work proposed to address it.
- 3.2 Representatives from Nottinghamshire Police, the Crime and Drugs Partnership and the Portfolio Holder for Community and Customer Services will be in attendance at the meeting to outline their role in tackling crime.
- 3.3 The Committee will need to use the information provided at the meeting to identify if any further scrutiny is needed, or if any recommendations should be made.

4 List of attached information

- 4.1 Crime and Drugs Partnership Plan 2015-2020 17/18 Refresh.

5 Background papers, other than published works or those disclosing exempt or confidential information

- 5.1 None.

6 Published documents referred to in compiling this report

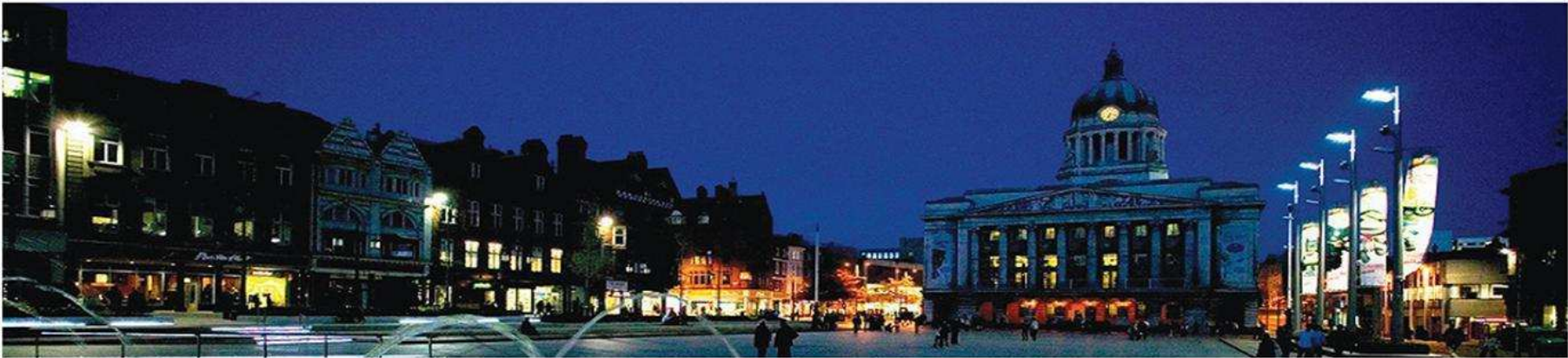
- 6.1 None.

7 Wards affected

- 7.1 All.

8 Contact information

- 8.1 Laura Wilson
Senior Governance Officer
0115 8764301
laura.wilson@nottinghamcity.gov.uk



Nottingham Crime & Drugs Partnership Partnership Plan 2015 to 2020 (2017/18 Refresh)

Working together to reduce Crime, Disorder and the misuse of Drugs

www.nottinghamcdp.com



Crime and Drugs Partnership Plan 2017/18

Contents

	PAGE:
Foreword.....	3
The Partnership Board.....	3
Introduction.....	3
The Nottingham Plan to 2020	4
The Commissioner’s Plan.....	4
The Strategic Assessment 2016/17.....	4
The Partnership Structure.....	5
The Partnership Support Team	5
The Partnership Approach for 2017/18.....	5
Delivery and Performance Framework	8
Targets	10

FOREWORD

Nottingham has made huge strides in recent years in reducing crime, anti-social behaviour and the factors that drive them such as the misuse of drugs and alcohol. Tackling long term issues for the city has seen crime fall by more than half since 2006 while Nottingham has once again been rated as the cleanest city in the UK. Our recent Respect Survey findings also show us that the improvements we have made have been recognised by citizens. Despite these successes there is still more to do to ensure Nottingham is as safe, clean and healthy as it can be.

I am pleased to recommend this plan to you as our method for achieving what I hope you will agree are ambitious targets for the city. The importance of working across agencies is also reflected in this plan as we know that the sustainable change that we need can only be achieved when every organisation with a part to play is working together with our communities.

Cllr Jon Collins, Chair of the Nottingham Crime & Drugs Partnership Board

THE PARTNERSHIP BOARD

This plan has been agreed by our Partnership Board who are:

Nottingham City Council	Nottinghamshire Fire and Rescue Service
Nottingham City Homes	National Probation Service
Nottinghamshire Police	Nottingham Trent University
Public Health	Nottingham City Clinical Commissioning Group
Derbyshire Nottinghamshire Leicestershire & Rutland CRC Limited	

INTRODUCTION

The Nottingham Crime & Drugs Partnership (CDP) is a multi-agency organisation responsible for tackling crime and substance misuse in Nottingham. We are made up of a number of statutory and non-statutory agencies including the Police, Nottingham City Council, the Fire and Rescue Service, the National Probation Service and the Community Rehabilitation Company, Public Health and the Clinical Commissioning Group, Nottingham Trent University and Nottingham City Homes.

We are a statutory partnership under the Crime and Disorder Act 1998, which requires all key agencies in Nottingham to work together to reduce crime, anti-social behaviour (ASB), substance misuse and reoffending. These partnerships are known nationally as Community Safety Partnerships and they were established on the understanding that the causes of crime are complex and that no single agency holds the key to reducing crime and its impact on society. Thus, crime reduction and prevention is not the sole responsibility of the police and the key to achieving long-term and sustainable reductions in offending is through multi-agency working that addresses not only enforcement but prevention as well.

Crime and drug related offending in Nottingham has dropped significantly over recent years. Recorded crime is at record low levels and Nottingham continues to close the gap between its crime rate and that of other similar cities.

These significant achievements are the result of strong partnership working between all the partners in the Crime & Drugs Partnership. This plan sets out our strategic vision for the future and outlines how we, as a collective group of partners, will continue to work together in order to achieve our objectives.

THE NOTTINGHAM PLAN TO 2020

The Crime & Drugs Partnership is one of the thematic partnerships working towards achieving the inter-agency Nottingham Plan to 2020: Safer, Cleaner, Ambitious and Proud.

In moving towards 2020, the Crime & Drugs Partnership takes the lead on delivery of the 'Safer' agenda of the Nottingham Plan. The Partnership's Board agreed that the targets to measure performance from 2015 to 2020 will be:

- To **reduce the number of victims** through a 20% reduction in victim-based crime
- To **increase recovery from substance misuse** dependency by being 5% above the average rate of successful completions from treatment for the core cities in England.

THE COMMISSIONER'S PLAN

Paddy Tipping was re-elected as the Police and Crime Commissioner for Nottinghamshire, in May 2016. The Commissioner has responsibility for developing and implementing the Police and Crime Plan for Nottinghamshire. The Partnership Plan has been developed with regard to the priorities of the Commissioner. As a result our plan seeks to compliment the work of the Commissioner in making Nottingham safer.

The CDP Partnership Plan aligns to the Police and Crime Plan for 2016/18 which can be found on the Nottinghamshire Office of the Police and Crime Commissioner website.

THE STRATEGIC ASSESSMENT 2016/17

The Partnership conducts an annual assessment of crime and substance misuse in Nottingham in order to ensure that we are tackling the community safety issues that have the greatest impact on the city. The assessment looks at levels and patterns of offending and substance misuse so that solutions and interventions can be developed on a robust evidential basis. The assessment includes consultation with communities in order to make sure that we are addressing the issues that matter the most to Nottingham's residents. The Partnership's 2016/17 assessment is available on our website from April 2017¹. Based on an assessment of threat, risk, harm, volume and partners' current response, the analysis highlights six priorities for the city: violence (including domestic violence, 'other' violence and night time economy violence and sexual offending), serious and organised crime (including weapon enabled offences), hate crime, serious acquisitive crime (including burglary), drug and alcohol misuse and anti-social behaviour.

Overall there have been few significant changes in the crime profile in Nottingham over the twelve months since the previous assessment and theft offences continue to account for the greatest share of crime across the city. However, the increase in violent crime has continued whilst the proportion of sexual offences has declined slightly compared to the previous year. Beyond this, serious and organised criminality continues to present an increasing threat; with a number of groups operating within the city and the surrounding area.

In the period covered by the assessment, the city centre accounted for 23.3% of all crime in Nottingham. Bulwell recorded the second greatest volume, followed by Berridge and Arboretum wards.

Despite some minor improvements, people ages 21 to 30 continue to represent the CDP's key demographic group, accounting for a disproportionate amount of crime in terms of both offending (34%) and victimisation (28%).

The results of the assessment have shaped our priorities for the next three years and informed our strategic planning so that we can deliver the aims of the 2020 Nottingham Plan.

THE PARTNERSHIP STRUCTURE

The Partnership will be organised for good governance and coordinated action:

- **Partnership Board** – Providing strategic governance of the partnership
- **CDP Executive Group** – Providing a forum for effective problem solving and challenge across a range of themes and locality community safety issues
- **Themed Strategic Groups and Task & Finish Groups** – Coordinating action at an operational level
- **Neighbourhood Action Teams** – Coordinating action with a strong focus on priorities

In response to the Strategic Assessment, partners will continue to address the priorities identified whilst also addressing crime and any emerging issues through a joint problem-solving approach. In order to tackle the most enduring issues, partners will contribute to the development, implementation and review of tactical plans to disrupt, prevent and enforce against people, places and premises that have a

disproportionately high negative impact on crime, re-offending and anti-social behaviour.

THE PARTNERSHIP SUPPORT TEAM

The role of the Partnership Support Team will be to continue supporting the Partnership with a clear remit to:

- Identify and implement best practice
- Develop and share expertise to support problem solving
- Contribute to the development of strategic and tactical plans
- Monitor performance, identify risks and provide insight behind the issues
- Provide a coordinating function between agencies and linking to neighbourhood and locality working
- Commission effective services for:
 - Drug and alcohol treatment to support recovery in the community and for offenders
 - Survivors of domestic and sexual violence
 - Those at risk of involvement in and/or exploitation from gang and youth violence
 - Addressing priorities within serious and organised crime

THE PARTNERSHIP APPROACH FOR 2017/18

The Partnership Board agreed the aims, strategy, direction and approach of the Partnership in tackling crime, anti-social behaviour, substance misuse and reoffending in Nottingham for the forthcoming year at their meeting on 20th March 2017.

Overall Aims

The statutory aims of the Partnership are to:

- Reduce Crime
- Reduce Reoffending
- Reduce Substance Misuse
- Reduce Anti-Social Behaviour

Performance Management

The headline targets for the Partnership are:

- 20% reduction in victim based crime by 2020ⁱⁱ
- Increase the rate of recovery from substance misuse dependency to be 5% above the average for the Core Cities by 2020ⁱⁱⁱ

Page 8
A full performance framework will be used to monitor performance on a regular basis. Details of which are contained at the end of this Partnership Plan.

Strategic Focus

To meet the Partnership's aims, additional focus will be given in 2017/18 to:

- Violence
- Serious and organised crime
- Hate Crime
- Burglary
- Drug and alcohol misuse
- Anti-social behaviour

Partners will continue to use an approach that delivers thematic activity and focuses on those people, places and premises that require multi-agency problem solving to resolve. Examples of this include:

- Coordination of thematic Task and Finish groups
- Citywide tasking
- Neighbourhood Actions Teams working at a local level
- Management of Serious and Organised Crime through the Serious and Organised Crime Board
- Management of Hate Crime and Cohesion issues through the Hate Crime and Cohesion Board
- Developing and sharing evidence based best practice

This approach has recently delivered results in the following areas:

- The establishment of the Reducing Reoffending Integrated Offender Management Governance Board
- The development of the Hate Crime and Cohesion Board
- The Serious and Organised Crime Board has been reviewed and priorities identified
- Redesigned and commissioned Domestic and Sexual violence services

Operational Delivery

The Partnership's operational focus will support high quality service delivery through:

- Commissioning high-quality specialist services
- Supporting and facilitating data sharing

Crime and Drugs Partnership Plan 2015 to 2020

- Coordination of initiatives in neighbourhoods that are disproportionately affected by crime
- Delivery of Domestic Homicide Reviews at the request of the Senior Investigating Officer
- The investigation of drug related deaths alongside the Coroner
- Supporting the Reducing Reoffending agenda across the Partnership

The Partnership will continue to commission high quality services that meet the needs of Nottingham's citizens through:

- Drug and alcohol treatment to support recovery in the community and for offenders
- Survivors of domestic and sexual violence
- Those at risk of involvement in and/or exploitation from gang and youth violence
- Addressing priorities within serious and organised crime

DELIVERY AND PERFORMANCE FRAMEWORK

The partners will deliver the overall aims of the Partnership through their core business and the following delivery mechanisms.

Area of Strategic Focus	Delivery	Performance Measures
<p>Violence (including Domestic Violence, 'Other' Violence and Night Time Economy Violence and Sexual Offending)</p>	<p>The City Centre Plan CDP Executive Group Neighbourhood Action Teams Domestic and Sexual Violence (DSV) Strategy Domestic and Sexual Violence Strategy Group St Ann's and South Locality DSVAs Groups Central Locality DSVAs Group Safeguarding & DSVAs Group Domestic and Sexual Violence Joint Commissioning Group DSVAs Data and Performance Group MARAC Steering Group DSVAs Voluntary Sector Group Children & DSVAs Steering Group Local Criminal Justice Board DSVAs Group Domestic Homicide Reviews Multi-Agency Risk Assessment Conference (MARAC) Domestic Abuse Referral Team</p>	<p>A 20% reduction in victim based crime by 2020.</p> <p>The Partnership will track volume of the following categories of crime in order to understand the direction of travel and maintain regular and effective performance monitoring:</p> <ul style="list-style-type: none"> • Violence Against the Person • Domestic Violence Against the Person • 'Other' Violence Against the Person • Night Time Economy Violence • Sexual Offences • Knife Crime • Serious and Organised Crime • Burglary • Robbery • Theft from Person • Shoplifting • ASB^{iv} • Hate Crime
<p>Serious and Organised Crime (including Weapon Enabled Offences)</p>	<p>Serious & Organised Crime Board Serious & Organised Crime Strategy Serious & Organised Crime Task & Finish Group Knife Crime Project Neighbourhood Action Teams</p>	
<p>Hate Crime</p>	<p>Hate Crime & Cohesion Board Hate Crime Steering Group Hate Crime Executive Group</p>	

Page 20

	Hate Crime Incident Panel Hate Crime Action Plan Safer Notts Board Hate Crime Performance Framework Neighbourhood Action Teams	
Serious Acquisitive Crime (including Burglary)	CDP Executive Group Neighbourhood Action Teams	
Substance Misuse (Drugs and Alcohol)	Substance Misuse Strategic Framework	Increase the number of people successfully completing treatment to be at least 5% above the Core Cities average by March 2020.
Anti-Social Behaviour	Complex People's Panel Young Persons' Panels Anti-Social Behaviour Task & Finish Group CDP Executive Group Neighbourhood Action Teams	
Reoffending	Multi Agency Reducing Reoffending Offer Youth Offending Team Young Person's Panels Multi Agency Public Protection Arrangements Integrated Offender Management Vulnerable Persons' Panel Ending Gang and Youth Violence Hubs Complex People's Panels Multi Agency Risk Assessment Conference Domestic Abuse Referral Team Priority Families Project	A performance framework to be developed based on the strategic priorities of the Board.

TARGETS AND PROGRESS

Target	Baseline	2016/17	2017/18	2018/19	2019/20
		Target	Target	Target	Target
Fewer Victims of Crime – A 20% reduction in victim based crime by 2020.	28,021 (Aug 14-Jul 15)	29,084 (+3.8%) (Target 26,021)	(Target 24,821)	(Target 23,621)	(Target 22,421)
Increased Recovery from Substance Misuse Dependency; to be 5% above the average for the Core Cities by 2020.	N/A (rolling target)	+5% On the core cities average	+5% On the core cities average	+5% On the core cities average	+5% On the core cities average

ⁱ <http://www.nottinghamcdp.com/performance-policy-and-governance/>

ⁱⁱ Key performance indicators will be used to manage the city's performance in relation to specific categories of crime. Rates of offending for specific crime types e.g. burglary will be monitored to help manage delivery strategies.

ⁱⁱⁱ The commissioning and management of treatment services will be supported by diagnostic performance measures such as waiting times and referral numbers as well as qualitative feedback from clients.

^{iv} Measured by volume of complaints about ASB and also by the Respect Survey of citizens' perception of ASB in the city centre and neighbourhoods.

OVERVIEW AND SCRUTINY COMMITTEE
10 JANUARY 2018
WORK PROGRAMME
REPORT OF HEAD OF LEGAL AND GOVERNANCE

1 Purpose

1.1 To consider the Committee's work programme for 2017/18.

2 Action required

2.1 To note the work that is currently planned for the remainder of the 2017/18 municipal year, and make amendments to the programme as appropriate.

3 Background information

3.1 The Committee is responsible for setting and managing its own work programme.

3.2 In setting a programme for scrutiny activity, the Committee should aim for an outcome-focussed work programme that has clear priorities and a clear link to its roles and responsibilities. The work programme needs to be flexible so that issues which arise as the year progresses can be considered appropriately.

3.3 Where there are a number of potential items that could be scrutinised in a given year, consideration of what represents the highest priority or area of risk will assist with work programme planning. Changes and/or additions to the work programme will need to take account of the resources available to the Committee.

4 List of attached information

4.1 Overview and Scrutiny Committee 2017/18 Work Programme.

5 Background papers, other than published works or those disclosing exempt or confidential information

5.1 None.

6 Published documents referred to in compiling this report

6.1 None.

7 Wards affected

7.1 All.

8 Contact information

- 8.1 Laura Wilson
Senior Governance Officer
0115 8764301
laura.wilson@nottinghamcity.gov.uk

DATE	ITEMS
7 February 2018	<p>Discussion with the Deputy Leader/Portfolio Holder for Resources and Neighbourhood Regeneration To consider an update from the Portfolio Holder on red and amber Council Plan priorities and budget pressures (Councillor Graham Chapman)</p> <p>Discussion with the Portfolio Holder for Neighbourhood Services and Local Transport To consider an update from the Portfolio Holder on red and amber Council Plan priorities and budget pressures (Councillor Sally Longford)</p> <p>Government Select Committee on Scrutiny Report of the Select Committees finding for information</p> <p>Work Programme To agree the work programme for the remainder of the 2017/18 municipal year</p>
7 March 2018	<p>Work Programme 2018/19 Development To discuss the work programme for 2018/19</p> <p>Air Quality To receive an update on the review the work taking place with partners to develop and implement actions to improve air quality</p> <p>Fly-tipping in Nottingham Response to recommendations</p>
4 April 2018	<p>Cycling Strategy in Nottingham To receive an update on the previous review of the Cycling Strategy in Nottingham</p> <p>Work Programme To agree the work programme for the 2018/19 municipal year</p>

This page is intentionally left blank